

London Borough of Brent
Summary of Decisions taken by the Cabinet held in the Conference Hall, Brent Civic Centre on Monday 9
March 2026 at 10am

PRESENT: Councillor Muhammed Butt (Chair), Councillor Mili Patel (Vice-Chair) and Councillors Benea, Donnelly-Jackson, Grahl, Knight, Moeen, Nerva, Rubin and Krupa Sheth.

ALSO PRESENT: Andrew Hudson (Chair of i4B & First Wave Housing Ltd Boards) for items 8, 9 and 10.

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1.	Apologies for Absence		Apologies for absence were received from Kim Wright (Chief Executive) with Minesh Patel (Corporate Director Finance & Resources) acting as her representative and Rachel Crossley (Corporate Director Service Reform & Strategy) with Rhodri Rowlands (Director of Strategic Commissioning Capacity Building & Engagement) attending as her representative.
2.	Declarations of Interest		No declarations of interest were made during the meeting.
3.	Minutes of the Previous Meeting		Cabinet RESOLVED that the minutes of the previous meeting held on Monday 9 February 2026 be approved as a correct record of the meeting.
4.	Matters Arising (if any)		None identified
5.	Petitions (if any)		<p>Councillor Muhammed Butt (as Leader of the Council) welcomed Alison Durant (as lead petitioner) to the meeting, who he advised was attending to present a petition regarding Lighting at Tiverton Green.</p> <p>In thanking the Leader of the Council for the opportunity to present the petition, Alison Durant explained that Tiverton Green was a</p>

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			<p>green space in the Queens Park area, directly south of Queens Park Community School, which included a range of outdoor leisure facilities as well as a children’s play area and was a well-used space providing a convenient access route for residents in the neighbourhood and for pupils attending the local school.</p> <p>In outlining the concerns being raised within the petition, Alison Durant advised that whilst the space was accessible at all hours it was unlit, meaning access was in complete darkness during the winter months. In highlighting her personal experience, members were advised that this had led to concerns being raised by parents, children and the local community in relation to safety by those seeking to use the space once daylight faded, with specific examples provided in relation to the impact on school pupils using the space as a route home after school. As a result of the concerns highlighted and following discussion with Councillor Nerva (as a local ward councillor) she had therefore started the petition seeking the installation of lighting on paths across the Green. This had resulted in a total of 548 signatures being obtained in support demonstrating what she felt to be the strong desire across the local community for the lighting issue to be addressed.</p> <p>In outlining the basis for the support identified, Alison Durant highlighted that lighting made people feel safe which would subsequently result in more people using the Green and lead, as a wider benefit, to improvements in the health and wellbeing of the community. It was also pointed out that a number of the pathways</p>

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			<p>across the Green did not benefit from adjacent street lighting.</p> <p>Whilst advocating for improved lighting, however, the petitioners had also recognised the associated cost implications as well as the need to consider the impact of lighting on the surrounding ecology and wildlife. As a result, it was pointed out that the petitioners had been working with a lighting consultant who had identified the potential for a lighting scheme that, whilst cost effective, would also be sympathetic to the ecology and wildlife of the surrounding Green, on which they were keen to continue working with the Council in order to explore available options.</p> <p>In summarising, Alison Durant advised members that the petitioners were therefore seeking to advocate for the provision of suitable, considerate lighting that would benefit the local community as well as school pupils in being able to safely access and use the Green after dark in a way that was also cost effective and appropriate for the ecology of the area. In welcoming the discussions already undertaken with councillors and Council officers, it was also suggested that the implementation of lighting in the park could be used as a best practice case study for other local public spaces looking to introduce similar lighting schemes in the future.</p> <p>The Leader then invited Councillor Nerva to speak (as a local Queens Park ward councillor) who thanked Alison Durant for her efforts to coordinate the petition along with all those who had signed to express their support on the issue. In welcoming the practical</p>

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			<p>work already underway in response to the petition, Councillor Nerva also highlighted the wider links and benefits the proposal would support in terms of the focus on active wellbeing by maximising use of the open space at all times of the day. In concluding, whilst recognising the need to work within the resources available Councillor Nerva advised he was encouraged by the work already undertaken with the local authority to see what could be achieved in an innovative way.</p> <p>As a further contribution, Councillor Mili Patel also spoke on behalf of local Harlesden & Kensal Green ward councillors to thank the petitioners for their presentation and work undertaken with local ward councillors from across the area in seeking a practical way forward. Highlighting the work undertaken to deliver improved lighting in Roundwood Park, she felt a similar outcome should also be possible at Tiverton Green recognising the need for an innovative and cost-effective solution that would also strike the right balance between environmental and safety considerations.</p> <p>In thanking other members for their contributions, the Leader then invited Councillor Krupa Sheth (as Cabinet Member for Public Realm and Enforcement) to provide a formal response. Having thanked Alison Durant for attending Cabinet to ensure the views of residents were represented, Councillor Sheth felt it important to start by recognising the value of the borough’s parks and Green spaces to residents, including the ability to use them safely after dark. She assured the petitioners that issues around personal safety,</p>

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			<p>particularly for women and girls, were a key concern in designing public spaces, acknowledging the importance in everyone being able to feel safe when using these spaces, including once daylighted had faded.</p> <p>Highlighting the important role which it was recognised well designed lighting would play as part of the process in illuminating key pathways, improving visibility, and increasing confidence for those walking through or using the park in the evening, the need to ensure this was carefully planned to ensure it would not negatively affect the natural environment, local wildlife, or the character of the green space that residents valued was also recognised as a key consideration.</p> <p>In response, to the work already undertaken to understand the specific issues and areas across the Green where residents felt lighting may be most beneficial Councillor Krupa Sheth advised that officers would now be undertaking a scoping exercise to explore potential options in terms of the most appropriate type of lighting and costs involved with any potential scheme needing to ensure that the solution was affordable, adaptable, appropriately subtle, and sympathetic to the park’s ecology and natural surroundings. Subject to these conditions being met and resources identified as available, it was felt a positive way forward could be developed that would not only improve access and confidence in using the park but also preserve its character. In summing up, Councillor Krupa Sheth once again thanked Alison Durant and the petitioners for highlighting the</p>

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			<p>issue and for the constructive work undertaken with officers to explore what may be possible.</p> <p>As a final contribution and in summing up, Councillor Muhammed Butt (as Leader of the Council) also took the opportunity to thank Alison Durant for attending the meeting to present the petition, confirming that the Council remained committed to working with residents in order to achieve a positive outcome for the local community.</p>
6.	Reference of item considered by Scrutiny Committees (if any)		There were no items referred from either the Community Wellbeing or Resources & Public Realm Scrutiny Committees.
7.	Change in Order of Business		<p>NOTED the change in order of business on the agenda with Agenda item 8 (Membership of i4B Holdings Ltd and First Wave Housing Ltd Boards), Agenda Item 9 (i4B Holdings Ltd Business Plan 2026-27) and Agenda Item 10 (First Wave Housing Business Plan 2026-27) considered in advance of the remainder of the agenda due to Andrew Hudson (Chair of the i4b & FWH Boards Ltd being in attendance for the consideration of those items.</p> <p>The decision sheet therefore reflects the order in which items were considered at the meeting.</p>
8.	Membership of the i4B Holdings Ltd and First Wave Housing Ltd Boards	All Wards	Prior to considering the report, Cabinet noted the comments by Andrew Hudson (as Chair of the i4B & FWH Ltd Boards) in support of the proposed appointed being recommended to the Board as a means of ensuring both Boards continued to benefit from the

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			<p>regeneration expertise and oversight required to guide them moving forward.</p> <p>Having noted the comments and support expressed, Cabinet RESOLVED:</p> <p>(1) To note that Sadie East had stood down as Director of i4B and FWH as of 31 January 2026 with Cabinet taking the opportunity to acknowledge and thank her for the contribution made to the operation of both Boards.</p> <p>(2) To approve the appointment of Jonathan Kay as a director of i4B and FWH for a period of three years effective from 16 March 2026.</p> <p>Eligible for call-in: Yes</p> <p>Deadline for submission of call-in: 6pm on Monday 16 March 2026</p>
9.	i4B Holdings Ltd Business Plan 2026/27	All Wards	<p>Cabinet noted the introductory comments made by Andrew Hudson (as Chair of the i4B and First Wave Housing (FWH) Ltd Boards) in presenting the i4B and FWH Business Plans and strategic priorities for both companies.</p> <p>In focussing on key areas of activity moving forward he highlighted the work being undertaken to improve operational performance in relation to voids and rent collection as well as to monitor and improve results relating to tenant satisfaction alongside work to</p>

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			<p>address concerns around the tenant experience in some areas linked to issues such as anti-social behaviour.</p> <p>In terms of strategic priorities, he advised members on the more streamlined approach being adopted in relation to the focus on key objectives relating to Tenant Satisfaction and operational performance in relation to voids and rent collection alongside work in seeking to maximise the Boards contribution to the Council’s wider priorities, with a specific focus in supporting the work being undertaken to tackle the demand for housing. This included work being undertaken to identify workstreams over the coming year aiming to increase level of stock involving a wider range of options such as utilisation of commercial property (supported through grant provision available to Register Providers) alongside support for the delivery of Supported Exempt Accommodation through FWH Ltd.</p> <p>In recognising the challenges outlined alongside current performance and welcoming the approach adopted in relation to the strategic priorities identified by i4B, Cabinet RESOLVED:</p> <ol style="list-style-type: none"> (1) To approve the 2026-27 i4B Holdings Ltd Business Plan and financial model as Shareholder of the Company. (2) To approve the 2026-27 Service Level Agreement between i4B Holdings Ltd and the Council. (3) To delegate authority for the Corporate Director of Finance and

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			<p>Resources to approve the terms for the enforcement of key performance indicators in relevant SLAs to allow the i4B Board to implement.</p> <p>Eligible for call-in: Yes</p> <p>Deadline for submission of call-in: 6pm on Monday 16 March 2026</p>
10.	First Wave Housing Ltd (FWH) Business Plan 2026/27	All Wards	<p>Having noted the introductory comments made by Andrew Hudson (as Chair of the i4B and First Wave Housing (FWH) Ltd Boards) under the previous item, Cabinet RESOLVED:</p> <p>(1) To approve the 2026-27 First Wave Housing Ltd Business Plan and financial model as Guarantor of the Company.</p> <p>(2) To approve the 2026-27 Service Level Agreement between First Wave Housing Ltd and the Council.</p> <p>(3) To delegate authority for the Corporate Director of Finance and Resources to agree the terms for the enforcement of key performance indicators in relevant SLAs to allow the FWH Board to implement.</p> <p>Eligible for call-in: Yes</p> <p>Deadline for submission of call-in: 6pm on Monday 16 March 2026</p>
11.	Crisis & Resilience Fund	All Wards	Cabinet RESOLVED :

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			<p>(1) To note the confirmation that Brent Council would receive a grant of £7.8m from the Crisis and Resilience Fund (CRF) that was strictly ring-fenced and could only be used for the purposes set out within the fund to support households and communities experiencing financial hardship.</p> <p>(2) To approve the proposed approach for allocating and distributing the CRF as set out in paragraphs 7.0 – 7.24 of the report.</p> <p>(3) To note and approve that the Corporate Director for Residents & Housing Services in consultation with the Cabinet Member for Customer Experience, Resident Support and Culture would establish such detailed criteria as may be necessary to enable appropriate allocation of funding in accordance with (2) above and thereafter amend the eligibility criteria during the life time of this scheme. if necessary, for the reasons detailed in the report.</p> <p>Eligible for call-in: Yes</p> <p>Deadline for submission of call-in: 6pm on Monday 16 March 2026</p>
12.	Procurement Strategy	All Wards	<p>Cabinet RESOLVED to approve the Procurement Strategy 2026 – 2030 as detailed within the report.</p> <p>Eligible for call-in: Yes</p>

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			Deadline for submission of call-in: 6pm on Monday 16 March 2026
13.	Q3 Corporate Performance Report 2025-26	All Wards	<p>Cabinet RESOLVED:</p> <p>(1) To note the Borough Plan 2025-26 performance reporting for Q3 as set out in section 3 and Appendix A of the report.</p> <p>(2) To note the current and future strategic risks associated with the information provided and agree the remedial actions on strategic risks identified as appropriate alongside the challenge on progress being provided with responsible officers as necessary.</p> <p>Eligible for call-in: Yes</p> <p>Deadline for submission of call-in: 6pm on Monday 16 March 2026</p>
14.	Authority to Direct Award a Contract for Children's Public Health Services (0-19 years) Health Visiting and School Nursing	All Wards	<p>Cabinet RESOLVED to approve the direct award of a contract under the Provider Selection Regime Direct Award Process C to Central London Community Healthcare NHS Trust for the provision of the Children's Public Health Services (0-19 years) Health Visiting and School Nursing for 23 months commencing 1 May 2026 to 31st March 2028.</p> <p>Eligible for call-in: Yes</p> <p>Deadline for submission of call-in: 6pm on Monday 16 March 2026</p>

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15.	Approval to establish an Inter Authority Agreement with Harrow Council for the provision of telecare services for vulnerable people and their carers	All Wards	This item was withdrawn in advance of the meeting for consideration on the agenda.
16.	Authority to delegate decision to Authorise Award of Contract(s) for (i)Transportation and Reprocessing of Co-Mingled Recycling Materials (Lot 1) & (ii) Reprocessing of Fibre Material (Lot 2).	All Wards	<p>Cabinet RESOLVED:</p> <p>(1) To delegate authority to the Corporate Director, Neighbourhood & Regeneration in consultation with the Cabinet Member for Public Realm and Enforcement to authorise the West London Waste Authority (WLWA) to award the following contracts:</p> <p>(a) award the contract for Lot 1 for the Transportation and Reprocessing of Co-mingled Recycling Materials for an initial term of three (3) years, with the option to extend for up to four (4) additional years, exercised in two (2) extension periods of two (2) years each (on a 3+2+2 basis).</p> <p>(b) award the contract for Lot 2 for Reprocessing of Paper & Card for an initial term of three (3) years, with the option to extend for up to four (4) additional years, exercised in two (2) extension periods of two (2) years each (on a 3+2+2 basis).</p> <p>(2) To note that a Memorandum of Understanding with the West</p>

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			<p>London Waste Authority and the London Borough of Ealing would be entered into to cover the respective obligations of the parties in relation to the contractual arrangements and processing of payments.</p> <p>Eligible for call-in: Yes</p> <p>Deadline for submission of call-in: 6pm on Monday 16 March 2026</p>
17.	Authority to Award Contract for Secure Cycle Parking - Bike Hangers & Nests		<p>Cabinet RESOLVED to approve the award of a contract for the purchase and management of future bike hangars/nests and the management and maintenance of our current bike hangars/nests to Lock It Safe Ltd for an initial contract period of five (5) years, with an option to extend for up to a further two (2) years on an annual basis in the estimated sum of £1,500,000.</p> <p>Eligible for call-in: Yes</p> <p>Deadline for submission of call-in: 6pm on Monday 16 March 2026</p>
18.	Exclusion of Press and Public		There were no items that required the exclusion of the press or public.
19.	Any other urgent business		There were no items of urgent business.